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For the hundreds of social scientists who decamped to Washington after Pearl Harbor, the

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war was no mere interruption. The chance to join the fight was an opportunity to mix service and science. The scholars who mobilized for the Office of War Information, the Department of Agriculture, and dozens of other civilian and military agencies were, in early 1942, poised to transform their disciplines. Going in, most had no idea. War service, after all, was an exercise in applied urgency, not abstract inquiry. Yet all those social scientists seconded to government units had, by war's end, forged a new mode of investigation: big interdisciplinary teams working on applied problems. They returned to campus with on-the-cusp ambition, aiming to reproduce the very conditions that had-or so they once thought-interrupted their studies. A notable share of that postwar excitement was generated by a single endeavor, the studies of rank-and-file soldiers conducted by the War Department's Research Branch. The

sprawling, multi-disciplinary project epitomized what became, after the war, a new and counterintuitive consensus: If you want generalized knowledge, turn to problem-oriented, sponsored research. The military studies-codified in the four postwar volumes of *The* American Soldier-showed the way. **SOCIAL SCIENCE AT WAR**

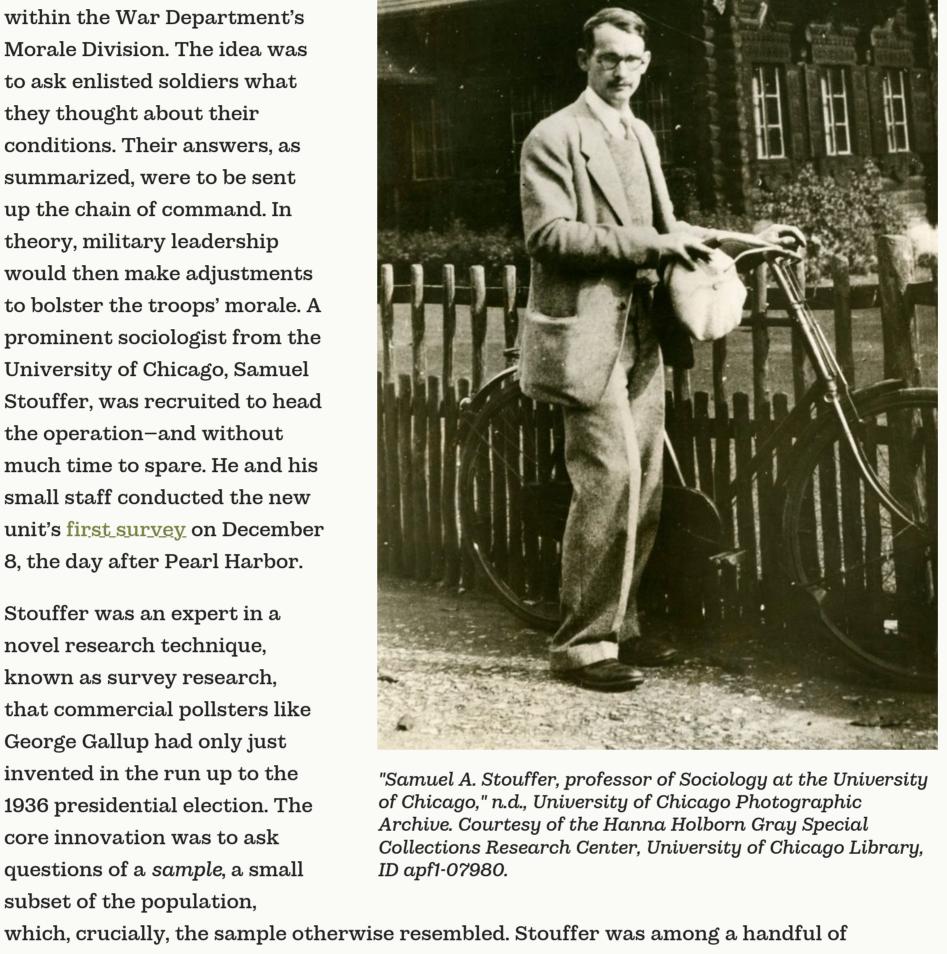
within the War Department's Morale Division. The idea was

established in October 1941.

The Research Branch was

to ask enlisted soldiers what they thought about their conditions. Their answers, as summarized, were to be sent up the chain of command. In theory, military leadership would then make adjustments to bolster the troops' morale. A prominent sociologist from the University of Chicago, Samuel Stouffer, was recruited to head the operation—and without much time to spare. He and his small staff conducted the new unit's <u>first survey</u> on December 8, the day after Pearl Harbor. Stouffer was an expert in a novel research technique, known as survey research, that commercial pollsters like

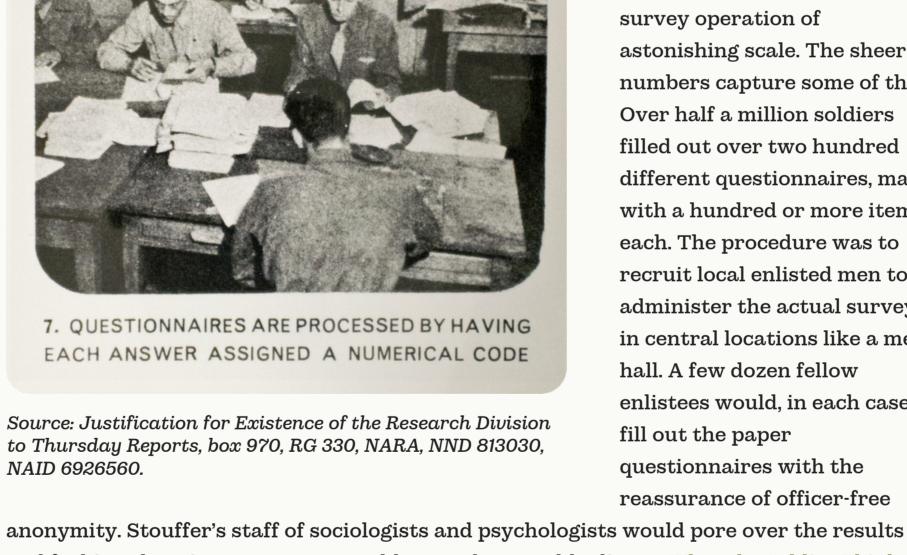
George Gallup had only just invented in the run up to the 1936 presidential election. The core innovation was to ask questions of a sample, a small subset of the population, scholars who seized on the new method, adapting its procedures to study academic problems.



Open-ended questions could be asked-and they were-but Stouffer specialized in answers that could be translated into numbers, counted, and graphed. It was important to the general who hired Stouffer that he hailed from the "hard factual side of sociology." This

preference for the quantitative was, in part, an exercise in political tact: The Research Branch was distrusted, and actively resisted, by some top brass. So the cross-tabulated sobriety of Stouffer's approach was less threatening. The Research Branch's

social scientists, pollsters, and support staff-over 120 strong by war's end-managed a survey operation of astonishing scale. The sheer numbers capture some of this: Over half a million soldiers



idea was to test the effectiveness of materials designed to boost soldiers' morale, notably Frank Capra's Why We Fight film series. Psychologists, in effect, took their labs to the base. They asked troops how committed they were to the Allied cause, before and after film

titles?

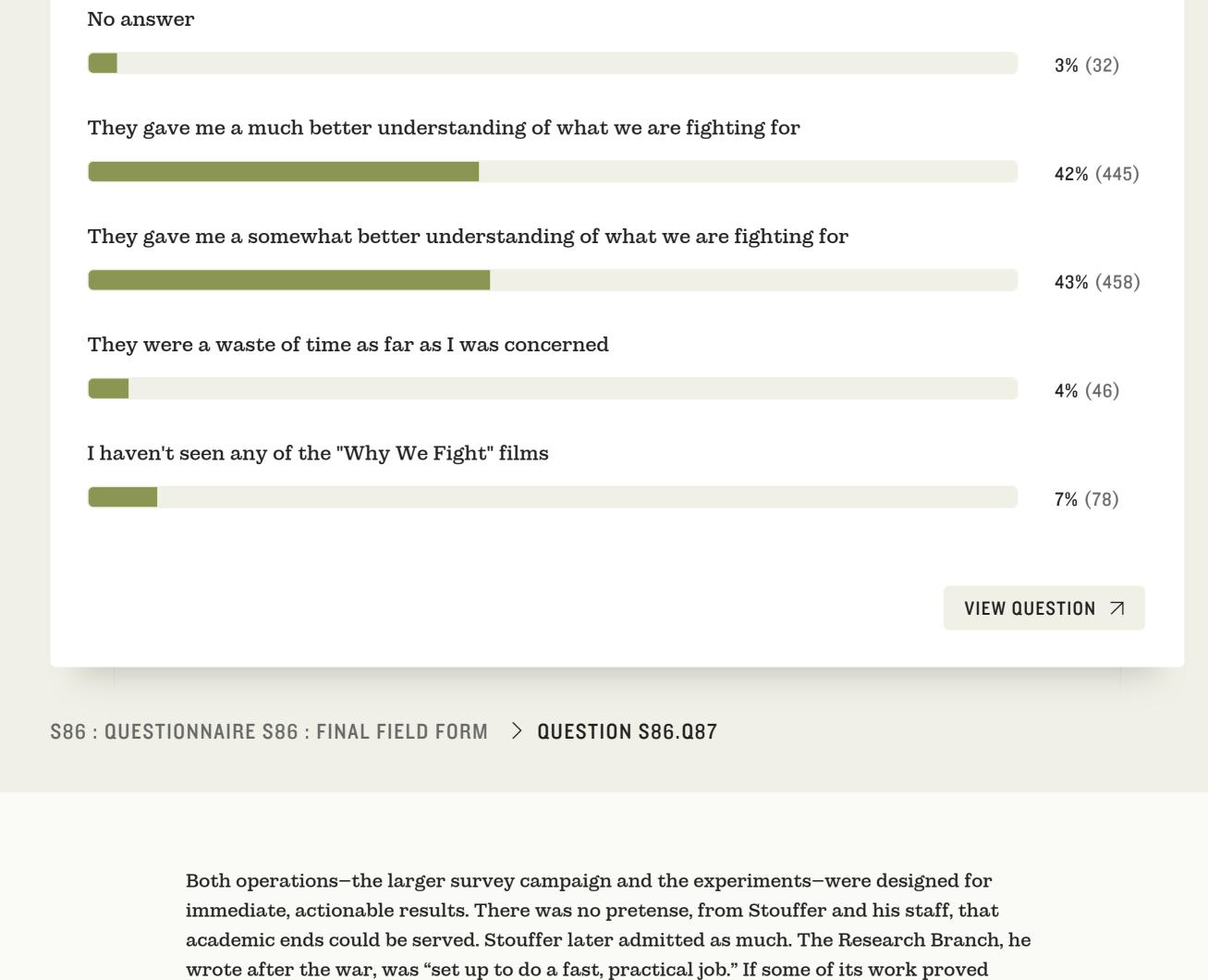
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filled out over two hundred different questionnaires, many with a hundred or more items each. The procedure was to recruit local enlisted men to administer the actual surveys, in central locations like a mess hall. A few dozen fellow enlistees would, in each case, fill out the paper questionnaires with the reassurance of officer-free and fashion them into reports, pamphlets, and a monthly digest, What the Soldier Thinks. The surveys were the Research Branch's main tool, though a smaller team was devoted to a second technique, the controlled experiment, which also produced quantitative results. The

Washington-based team of

What did you think of the "Why We Fight" films you saw?

screenings. Did the films rouse the soldiers' fighting spirit? Which soldiers, and which



irretrievably wasted." Waste, of course, is in the eye of the beholder. To the Branch's military sponsors, the

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inform policy. The team's findings, for example, led to the status-conferring Infantryman's Badge, and underwrote too a widely praised point system used to guide postwar demobilization. These were the sorts of practical payouts that Stouffer had been hired to produce. So it is, then, a remarkable fact that Branch alumni, working after the war, were able to extract insight-transformative insight, as it turned out-from the warehoused piles of paper they had generated in such haste.

mundane items-the questions about laundry, beer, or leave policy-were just as important

attitudes, areas that piqued scholars' interest. And the Branch's reports and digests did

useful to future social scientists, this would be a "happy result quite incidental to the

mission of the Branch in wartime." Indeed, he wrote, "most of our time was wasted,

for morale as the questions on, for example, group dynamics, persuasion, or racial

The social scientists who demobilized after V-J Day were, on the whole, buoyed by wartime service. For one thing, they had the high-profile example of the natural sciences. The physicists in Los Alamos, Oak Ridge, and Chicago had so successfully marshaled basic research to the ends of war that they had indeed made the decisive difference. No one, of course, confused the social scientists for their celebrated colleagues across campus; the postwar exclusion of the social sciences from the new National Science Foundation, established in 1950, was just one index of low Congressional esteem. But internal to the social science disciplines, among their own ranks, there was gathering excitement about

The proclamation that American social science could, or would soon, mimic the objectivity of natural science had already been issued for decades. But this assertion came to feel more plausible in these early postwar years. This was, partly, a generational effect: The Depression had thinned out university ranks and stemmed the flow of foundation dollars. Almost overnight, the war mobilized hundreds of young social scientists, some interrupting

their graduate studies, to join the federal research bureaucracy. Thanks to the university

system's rapid postwar expansion-fueled in part by the GI Bill-young returnees swelled

the ranks of sociology and psychology departments. For many, the Washington service was

the war-won yields. The sense of a beginning was palpable.

a formative break with their discipline's past.

new mode of inquiry: team-

staff-supported. The most

research, required big, well-

funded teams in place of the

lone-wolf, chair-bound model

prevailed before. By the early

organized, multi-disciplinary

that had (allegedly at least)

1950s, the belief that

based, cross-disciplinary, and

promising methods, like survey

The war's big, counterintuitive lesson was that applied work could yield important findings and, perhaps especially, methodological dividends. The Research Branch and its counterparts throughout the wartime government proved to be ideal incubators for a

projects could yield results of theoretical promise and quantitative sophistication was a commonplace among the new social science elite. They even adopted a new name, with a boost from the Ford Foundation, to designate that belief: the behavioral sciences. The most inventive idea developed in the volumes is relative deprivation. Stouffer and his colleagues used the concept to explain apparent puzzles in the survey data, such as Black soldiers reporting higher satisfaction in Southern camps than instantly influential, and it remains so today.

by social scientists and pollsters.

Do your hands tremble enough to bother you?

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39E

No answer

Yes, often

No, never



Yes, sometimes

1% (20)

15% (319)

52% (1,080)

32% (676)

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was that any infantryman who reported trembling would also report the weaker

symptoms like heart-pounding, so that their "yes" answers could be summed and compared

with others. Guttman scaling, as described in The American Soldier, was quickly embraced

"neuropsychiatric casualties," in military parlance-to develop a screening survey for new draftees, intended to weed out recruits likely to buckle. In that case and in others reported in the volumes, the idea was to mine survey results for patterns which could in turn be used to predict future outcomes. Some of the Branch findings, including on psychiatric risk, set the agenda for the new subfield of military sociology, and went on to affect war policy well into the Vietnam era. Stouffer oversaw the work on the American Soldier books, supported by a grant from the Carnegie Corporation. As he noted in his introduction, the project was built on a store of data "perhaps unparalleled in magnitude in the history of any single research enterprise in social psychology or sociology." Each volume was, fittingly, produced by a team of scholars who-in almost every case-had served in the Branch. The first two centered on the surveys, reanalyzed by Stouffer and his team in offices at American University, and were published together in 1949 as *The American Soldier*. The third and fourth books—on the film experiments and methods, respectively-appeared soon after. The official name of the fourvolume set, Studies in Social Psychology in World War II, was rarely used, even then. The American Soldier, in practice, came to refer to the whole endeavor. The four volumes of analyzed Research Branch work were the quintessential expression of the new postwar rigorism. THE In their chart-filled, bookshelf-AMERICAN spanning heft alone, they validated the nascent behavioral sciences movement. SOLDIER The volumes were published just as the Cold War re-opened COMBAT the federal-funding sluices.

AND ITS AFTERMATH

BY

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Studies in Social Psychology in World War II, Volume 2 Editorially sponsored by the Social Science Research Council

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*

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One result was a

remobilization of social

scientists, many of them

veterans of the Branch and the

other wartime agencies, who

research on behalf of the new

took up military-sponsored

national security state. The

published testament to the

yield that science-and not just

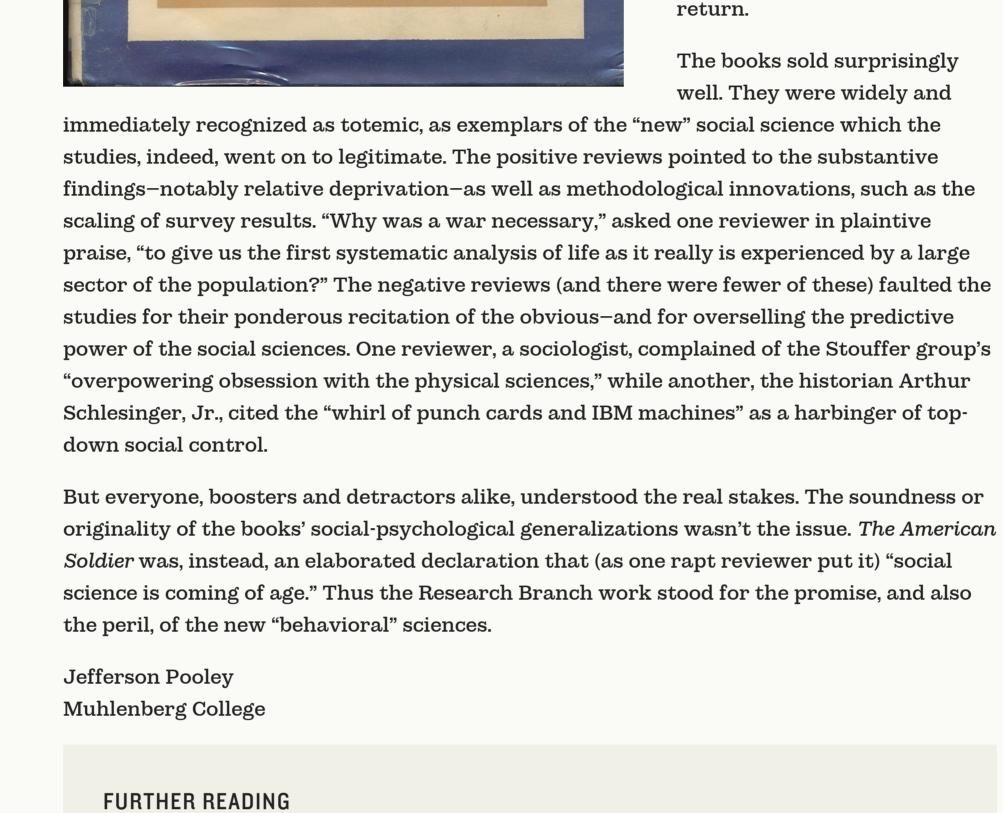
the free world-could expect in

American Soldier was a

More broadly, the Stouffer group's emphasis on prediction—on the use of survey responses

and other data to establish educated guesses about the future-proved widely influential.

Stouffer and his team, for example, surveyed soldiers felled by mental illness-



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